WEBVTT

1 00:00:00.300 --> 00:00:03.300 Of our presenters in advance. I know that it haven't done 2 00:00:03.300 --> 00:00:07.300 this a few times. It takes an awful lot to put 3 00:00:06.300 --> 00:00:09.300 together a presentation and then get 4 00:00:09.300 --> 00:00:13.600 it approved by your organization and it's no 5 00:00:13.600 --> 00:00:17.200 small effort. So thank you all for bringing your 6 00:00:16.200 --> 00:00:19.700 lessons and information to the 7 00:00:19.700 --> 00:00:23.600 society our next presenter Mr. Jim 8 00:00:22.600 --> 00:00:24.100 acree. 9 00:00:25.800 --> 00:00:26.100 right 10 00:00:27.700 --> 00:00:30.400 I guess I I wondered about that right 11 00:00:30.400 --> 00:00:33.200 like you're as a consultant self-employed. I guess you get 12 00:00:33.200 --> 00:00:35.500 to write it and improve it yourself, right? 13 00:00:36.300 --> 00:00:40.400 That's spectacular. I should try that sometime. I

14 00:00:39.400 --> 00:00:42.800 am always humbled by the by the 15 00:00:42.800 --> 00:00:46.000 resumes of our presenters that you know, 16 00:00:46.600 --> 00:00:50.500 Jim's been 28 years a der experience in 17 00:00:50.500 --> 00:00:54.000 over 200 aircraft and just a 18 00:00:53.500 --> 00:00:56.700 wealth of experience that beyond the 19 00:00:56.700 --> 00:00:59.300 presentation you get here spend some time talking in 20 00:00:59.300 --> 00:01:02.600 the hallways to everybody out there and try to make a 21 00:01:02.600 --> 00:01:05.100 few new friends. So, thank you. 22 00:01:16.100 --> 00:01:16.900 start with a video 23 00:01:23.400 --> 00:01:26.500 That's a caravan. It was a single engine airplane 24 00:01:26.500 --> 00:01:27.700 now. It's a glider. 25 00:01:40.300 --> 00:01:41.400 This will just go for a minute. 2.6 00:01:43.800 --> 00:01:46.300 It shows a zero oil pressure and 27 00:01:46.300 --> 00:01:47.000

all that good stuff. 28 00:01:48.300 --> 00:01:49.300 Something we do with. 29 00:01:51.100 --> 00:01:52.000 new propellers 30 00:01:55.400 --> 00:01:56.500 have to establish a 31 00:01:58.600 --> 00:01:59.800 Glide number 32 00:02:00.800 --> 00:02:02.600 and this is the only way to get it. 33 00:02:12.800 --> 00:02:14.100 Yes, we were armed. 34 00:02:30.300 --> 00:02:30.900 And that's it. 35 00:02:49.700 --> 00:02:53.200 So I thought I'd bring a different perspective to this being 36 00:02:52.200 --> 00:02:55.900 a flight test safety workshop 37 00:02:55.900 --> 00:02:57.200 with a talk about culture. 38 00:02:57.900 --> 00:02:59.000 culture 39 00:03:01.200 --> 00:03:04.100 I I don't know how to put this in terms of 40 00:03:04.100 --> 00:03:07.200 whether none or all of

41 00:03:07.200 --> 00:03:07.400 them. 42 00:03:08.400 --> 00:03:11.400 I exist as a private entity. 43 00:03:12.000 --> 00:03:12.400 Yet. 44 00:03:13.300 --> 00:03:16.500 I see everybody's culture with all the companies that 45 00:03:16.500 --> 00:03:19.800 that I go work for whether I'm 46 00:03:19.800 --> 00:03:22.200 working for a Boeing or a Textron. 47 00:03:23.500 --> 00:03:26.200 Or whether I'm borrowing an airplane and giving 48 00:03:26.200 --> 00:03:28.600 it back to an individual when I'm done testing it. 49 00:03:29.300 --> 00:03:32.600 You hit both ends of the the Spectrum 50 00:03:32.600 --> 00:03:32.900 on this. 51 00:03:41.200 --> 00:03:43.000 There we go. It went. 52 00:03:46.700 --> 00:03:49.400 There we go. My observations based on 53 00:03:49.400 --> 00:03:52.700 33 years of doing this started as 54 00:03:52.700 --> 00:03:53.800

a Navy pilot. 55 00:03:55.300 --> 00:03:58.100 And Pax River. It's all been fixed wing for me. 56 00:03:58.900 --> 00:04:03.200 Cubs to well Air 57 00:04:02.200 --> 00:04:03.500 Force One 58 00:04:04.900 --> 00:04:05.900 dc-3s 59 00:04:06.900 --> 00:04:09.800 small companies large companies domestic and 60 00:04:09.800 --> 00:04:12.300 international sometimes requiring a permit. 61 00:04:13.500 --> 00:04:16.400 I've even done one test out 62 00:04:16.400 --> 00:04:19.400 of the London Airport from which David just 63 00:04:19.400 --> 00:04:20.800 talked about up there in Canada. 64 00:04:23.700 --> 00:04:27.100 English and other language sometimes comes into play the 65 00:04:26.100 --> 00:04:30.700 airplanes are destined or tested sometimes 66 00:04:29.700 --> 00:04:31.400 equatorial. 67 00:04:32.200 --> 00:04:35.200 And I've done a lot of work with folks that

68 00:04:35.200 --> 00:04:38.800 send airplanes on skis to the Arctic. 69 00:04:39.800 --> 00:04:42.600 That's a test interesting work 70 00:04:42.600 --> 00:04:46.100 in itself a single engine multi-crew company 71 00:04:45.100 --> 00:04:46.700 tests. 72 00:04:48.700 --> 00:04:52.300 What I mean by that is the exploratory or 73 00:04:52.300 --> 00:04:56.100developmental tests that precede the certification 74 00:04:55.100 --> 00:04:58.600 tests that I do for the FAA. 75 00:05:00.200 --> 00:05:03.500 Sometimes you exist as all in 76 00:05:03.500 --> 00:05:07.000 one my first visit to air tractor 77 00:05:06.200 --> 00:05:09.300 many years ago when they brought me on as their 78 00:05:09.300 --> 00:05:12.600 experimental pilot, that's a agricultural airplane and 79 00:05:12.600 --> 00:05:14.100 in Texas. 80 00:05:15.500 --> 00:05:18.100 You go in you brief you walk out to the 81 00:05:18.100 --> 00:05:18.500

line. 82 00:05:19.500 --> 00:05:20.700 And has it been fueled? 83 00:05:21.800 --> 00:05:25.000 And the guy will point to the pump and the 84 00:05:25.000 --> 00:05:25.500 airplane. 85 00:05:26.600 --> 00:05:28.100 and how to turn the pump on 86 00:05:29.900 --> 00:05:30.900 so that's the culture. 87 00:05:31.700 --> 00:05:32.900 at air tractor 88 00:05:33.400 --> 00:05:36.200 you you own the airplane. You take care 89 00:05:36.200 --> 00:05:39.500 of the airplane. There's nobody they're going to help. I 90 00:05:39.500 --> 00:05:42.600 don't want to insinuate that but you get the idea you're 91 00:05:42.600 --> 00:05:45.400 you sometimes you're truly a one-man show. 92 00:05:48.100 --> 00:05:51.400 and you're living outside the glass enclosure and 93 00:05:51.400 --> 00:05:54.400 I mean it was a real transition for me to 94 00:05:54.400 --> 00:05:55.100 go from

95 00:05:56.400 --> 00:05:57.800 you know, let's say a Navy. 96 00:05:58.800 --> 00:06:00.400 with all the support structure 97 00:06:02.100 --> 00:06:03.800 and then going to something like that. 98 00:06:04.800 --> 00:06:07.500 And realizing that oh boy. There's 99 00:06:07.500 --> 00:06:09.200 a there's a whole lot more going on here. 100 00:06:12.500 --> 00:06:15.700 Talk about the history of risk assessment from my perspective. 101 00:06:17.400 --> 00:06:19.800 In the Navy in the 1980s. 102 00:06:21.200 --> 00:06:22.700 I didn't know that we even had. 103 00:06:23.500 --> 00:06:24.400 instructions 104 00:06:25.300 --> 00:06:28.600 regarding such things. I remember sitting down 105 00:06:28.600 --> 00:06:31.600 with some Air Force folks that were talking about their crew 106 00:06:31.600 --> 00:06:34.300 rest requirements, and I thought we have 107 00:06:34.300 --> 00:06:36.800 crew rest requirements who knew 108 00:06:38.300 --> 00:06:41.400

Then the test center late 80s 109 00:06:41.400 --> 00:06:44.100 early 90s. This has been alluded to 110 00:06:44.100 --> 00:06:46.900 already yesterday, but the highest 111 00:06:47.900 --> 00:06:50.900 that my test plans got reviewed. 112 00:06:51.700 --> 00:06:54.400 It went to the level of the chief test pilot 113 00:06:54.400 --> 00:06:57.500 of the local organization the local directorate. 114 00:06:57.500 --> 00:06:59.500 He had a common-sense look at it. 115 00:07:00.400 --> 00:07:03.900Returned it we went and did the test. There was no SRB. 116 00:07:03.900 --> 00:07:06.700 There was no such no such animal that 117 00:07:06.700 --> 00:07:07.200 came later. 118 00:07:09.600 --> 00:07:12.200 FAA in the in the 119 00:07:12.200 --> 00:07:15.700 90s. I was a FAA certification pilot 120 00:07:15.700 --> 00:07:18.300 upon leaving the Navy for four 121 00:07:18.300 --> 00:07:21.300 years before I moved on to becoming a

122 00:07:21.300 --> 00:07:22.200 designee. 123 00:07:23.200 --> 00:07:25.400 There was no formal program at that time. 124 00:07:26.900 --> 00:07:31.000 I'll jump down the 4040.26c now 125 00:07:30.000 --> 00:07:31.300 that 126 00:07:32.700 --> 00:07:36.000 Rod weightey has really originated for 127 00:07:35.200 --> 00:07:38.900 the FAA that came around the Y2K time 128 00:07:38.900 --> 00:07:41.500 before that. We we didn't really have a formal program 129 00:07:41.500 --> 00:07:44.400 at the FAA if I went out and did a 130 00:07:44.400 --> 00:07:44.700 flight test. 131 00:07:46.100 --> 00:07:49.100 Again, it was almost a solo venture. 1.32 00:07:50.100 --> 00:07:53.200 I had people that would call me on the 133 00:07:53.200 --> 00:07:56.200 phone. I'm out on site. What are you doing? Well, I'm doing a flight test today. 134 00:07:57.400 --> 00:07:57.900 That's it. 135

00:07:58.900 --> 00:08:01.400 Now it's a it's radically different in a 136 00:08:01.400 --> 00:08:04.600 very good way because that kind of culture was screaming 137 00:08:04.600 --> 00:08:08.000 for a change every time 138 00:08:07.300 --> 00:08:09.600 there's an incident or an accident. 139 00:08:10.400 --> 00:08:13.600 Of course, there's a review and and such and we finally got 140 00:08:13.600 --> 00:08:16.200 to the point where Rod got the 141 00:08:16.200 --> 00:08:18.200 program going and we had a 142 00:08:20.100 --> 00:08:23.800 Well a new culture at the FAA and we 143 00:08:23.800 --> 00:08:26.400 did safety review boards and all 144 00:08:26.400 --> 00:08:26.700 the such. 145 00:08:29.400 --> 00:08:29.600 so 146 00:08:31.900 --> 00:08:34.600 You know that the terms we talk about the functional 147 00:08:34.600 --> 00:08:36.600 hazard assessment and the functional. 148 00:08:37.900 --> 00:08:41.600 Or the test ready reviews those are common terminologies

149 00:08:40.600 --> 00:08:41.900 now. 150 00:08:42.600 --> 00:08:45.400 20 25 years ago, I'd never heard of such 15100:08:45.400 --> 00:08:48.700 a thing and we went out and did our tests at I'd say 152 00:08:48.700 --> 00:08:49.500 much greater risk. 153 00:08:52.400 --> 00:08:54.200 So, how about a hammock program? 154 00:08:55.800 --> 00:08:58.200 We have advanced planning pre-flight, which 155 00:08:58.200 --> 00:09:00.300 is short-term flying and then the post flight. 156 00:09:03.400 --> 00:09:04.000 Which will be test. 157 00:09:04.800 --> 00:09:07.700 What can we analyze and not test should we 158 00:09:07.700 --> 00:09:10.500 have some should we have a simulators? Should 159 00:09:10.500 --> 00:09:13.300 we train the pilot? Maybe I should get some time in 160 00:09:13.300 --> 00:09:16.100 the airplane before I actually go fly it. 161 00:09:16.700 --> 00:09:18.500 Do we want to look at some cfds?

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00:09:19.300 --> 00:09:22.100 What instrumentation how big is the test team? 163 00:09:22.100 --> 00:09:25.400 How about physiological requirements? Do I 164 00:09:25.400 --> 00:09:28.100 need to go do an altitude chamber before we go 165 00:09:28.100 --> 00:09:29.000 do something like this? 166 00:09:33.200 --> 00:09:36.700 Okay, so I'm gonna throw some examples up. Here's a 167 00:09:36.700 --> 00:09:38.000 DC3. 168 00:09:39.600 --> 00:09:42.500 On skis headed to the Arctic. It's got 169 00:09:42.500 --> 00:09:45.200 that long pole sticking out the front under the 170 00:09:45.200 --> 00:09:49.100 nose. It's got a lidar and 171 00:09:48.100 --> 00:09:51.200 a radar array. You can see 172 00:09:51.200 --> 00:09:52.500 that hanging on the belly. 173 00:09:53.300 --> 00:09:54.700 multiple 174 00:09:56.200 --> 00:09:58.900 instrumentation devices hanging out on the wings 175 00:10:00.400 --> 00:10:02.600 and that's actually in Canada.

176 00:10:03.700 --> 00:10:06.200 At the time and we did this program 177 00:10:06.200 --> 00:10:09.300 has been in fact, it's still active. 178 00:10:10.200 --> 00:10:13.300 They continually add things or subtract things 179 00:10:13.300 --> 00:10:16.800 from the airframe and we go up and we have a look. So what 180 00:10:16.800 --> 00:10:19.200 are we going to do? What are we going to test? Are we 181 00:10:19.200 --> 00:10:20.900 going to look at single engine qualities? 182 00:10:21.800 --> 00:10:22.900 We're going to dive it. 183 00:10:23.700 --> 00:10:26.400 Are we going to take it to the ice what needs 184 00:10:26.400 --> 00:10:28.600 to be done? And what do we have to do? 185 00:10:29.500 --> 00:10:31.300 To get the customer the right product. 186 00:10:32.200 --> 00:10:35.300 But without elevating the risks the test team 187 00:10:35.300 --> 00:10:36.100 and the exposure. 188 00:10:37.200 --> 00:10:41.000 to going to all these radical flight extremes

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00:10:42.400 --> 00:10:43.300 for what it's worth. 190 00:10:44.300 --> 00:10:44.600 that airplane 191 00:10:46.300 --> 00:10:49.400 flew great. It wasn't much different 192 00:10:49.400 --> 00:10:52.900 from the basic DC3. The 193 00:10:52.900 --> 00:10:55.100 only thing is that long pole out the 194 00:10:55.100 --> 00:10:57.400 front definitely reduce the 195 00:10:58.500 --> 00:11:01.400 static directional stability 196 00:11:02.400 --> 00:11:05.200 I think he must be can see that now that a lot 197 00:11:05.200 --> 00:11:10.200 of thought goes into this. This was mostly non-certification. 198 00:11:11.100 --> 00:11:14.200 It was just a feel-good for the teams that were 199 00:11:14.200 --> 00:11:15.300 going to the Arctic. 200 00:11:18.600 --> 00:11:19.400 We conducted. 201 00:11:21.300 --> 00:11:24.000 high altitude Runway tests because 202 00:11:25.100 --> 00:11:29.500 who knew that the Antarctic ice cap is is

203 00:11:28.500 --> 00:11:30.900 at 14,000 feet. 204 00:11:34.100 --> 00:11:35.000 Just another program. 205 00:11:36.500 --> 00:11:39.500 Same folks wires flapping away. 206 00:11:39.500 --> 00:11:42.500 Yes. They're rather close to the propellers always 207 00:11:42.500 --> 00:11:43.200 a concern. 208 00:11:45.500 --> 00:11:47.500 We had definite. 209 00:11:49.200 --> 00:11:52.100 How do you plan for that you you don't have a 210 00:11:52.100 --> 00:11:53.200 lot of cfd? 211 00:11:54.500 --> 00:11:56.300 This is not Boeing. This is 212 00:11:57.600 --> 00:12:00.300 guys in the field trying to do the best they can 213 00:12:00.300 --> 00:12:04.100 and how do you take off and plan 214 00:12:03.100 --> 00:12:06.300 for immediate return if this does not 215 00:12:06.300 --> 00:12:06.700 go well. 216

00:12:07.600 --> 00:12:10.700 And what those are multiple wires 217 00:12:10.700 --> 00:12:13.300 strung around the airplane to do? 218 00:12:15.100 --> 00:12:18.400 Looking for minerals in the earth creates a 219 00:12:18.400 --> 00:12:21.300 magnetic field. It's it's all magic to 220 00:12:21.300 --> 00:12:24.700 me, but we have to make sure that the airplane was wasn't 221 00:12:24.700 --> 00:12:26.100 going to shake itself to death. 222 00:12:27.200 --> 00:12:31.200 And we would launch there out of Northern, Ontario, 223 00:12:30.200 --> 00:12:31.700 Canada. 224 00:12:33.400 --> 00:12:37.100 Sometimes turn immediately downwind and land 225 00:12:36.100 --> 00:12:39.600 as the airplane was shaking itself 226 00:12:39.600 --> 00:12:41.800 to death with those wires flapping away. 227 00:12:43.300 --> 00:12:46.700 So value of cfd wish we 228 00:12:46.700 --> 00:12:47.200 had some. 229 00:12:48.400 --> 00:12:51.300 you don't always have those that you don't always have the benefit of 230 00:12:53.500 --> 00:12:56.100 of having such things instrumentation 231 00:12:58.200 --> 00:13:01.600 Let's see. That was a extra 300 with a 232 00:13:01.600 --> 00:13:02.900 propeller to be tested. 233 00:13:04.100 --> 00:13:05.800 and pretty basic 234 00:13:08.200 --> 00:13:11.400 determine this that we don't that honestly, we don't determine this 235 00:13:11.400 --> 00:13:14.100 stuff the day of the test. Of course, we look at it. 236 00:13:14.900 --> 00:13:17.600 Way in advance check it out. Make sure 237 00:13:17.600 --> 00:13:20.300 it's safe and doesn't interfere with controls and 2.38 00:13:20.300 --> 00:13:23.200 all that good stuff a lot of thought. 239 00:13:24.300 --> 00:13:25.700 Into making it safe. 240 00:13:27.400 --> 00:13:29.900 There's the flip side. Yeah. Those are my knees. That's 241 00:13:31.500 --> 00:13:32.700 an armed air tractor 242 00:13:34.100 --> 00:13:34.900 Took that photo. 243

00:13:36.100 --> 00:13:39.500 I think I knew what most of those most of those switches do. 244 00:13:40.800 --> 00:13:42.400 And I sure hope that's not classified. 245 00:13:47.200 --> 00:13:48.600 But that takes time in the airplane. 246 00:13:49.900 --> 00:13:52.400 You want to be safe? You don't want to just jump in 247 00:13:52.400 --> 00:13:53.600 and go. Yeah, I can do this. 248 00:13:54.400 --> 00:13:57.100 That that's a lot to absorb when you're not 249 00:13:57.100 --> 00:13:59.200 used to Flying that airplane every day. 250 00:14:00.300 --> 00:14:01.400 My day job is 251 00:14:03.600 --> 00:14:05.800 American Airlines, I'm a 737 pilot. 252 00:14:06.500 --> 00:14:09.500 And I do this for well fun. 253 00:14:13.400 --> 00:14:14.200 a test team 254 00:14:16.300 --> 00:14:19.600 I've got several programs still active that 255 00:14:19.600 --> 00:14:21.100 Air Force and Navy. 256 00:14:22.300 --> 00:14:24.700 That involve a multitude of folks.

257 00:14:25.400 --> 00:14:28.200 And all the assets that come along with it 258 00:14:28.200 --> 00:14:30.600 cfd and everything for support. 259 00:14:31.800 --> 00:14:34.300 Or in this case again. It was 260 00:14:34.300 --> 00:14:38.100 Hartselle propellers on an mu-2 aircraft and 261 00:14:37.100 --> 00:14:41.500 there you're looking at the testing myself the 262 00:14:40.500 --> 00:14:43.400 other pilot the engineer and 263 00:14:43.400 --> 00:14:44.100 the mechanic. 264 00:14:44.700 --> 00:14:45.300 That's it. 265 00:14:46.500 --> 00:14:49.500 So when we have a safety review board, 266 00:14:49.500 --> 00:14:49.800 it's 267 00:14:50.900 --> 00:14:52.200 short and sporty 268 00:14:54.900 --> 00:14:58.000 extra 300 with a propeller. There's 269 00:14:57.400 --> 00:14:59.100 me with all my friends.

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00:15:01.100 --> 00:15:05.000 out of an Austin Airport borrowed the 271 00:15:04.000 --> 00:15:05.200 airplane 272 00:15:06.800 --> 00:15:08.000 do our tests. 273 00:15:08.800 --> 00:15:10.100 Then return it to the customer. 274 00:15:11.500 --> 00:15:14.700 And I don't mind saying a lot. There's a 275 00:15:14.700 --> 00:15:16.800 lot of pressure involved knowing that. 276 00:15:18.100 --> 00:15:19.600 It's somebody else's airplane. 277 00:15:21.500 --> 00:15:22.600 And somebody else's airspace. 278 00:15:23.700 --> 00:15:27.300 and if if I do take somebody along for data 279 00:15:26.300 --> 00:15:27.400 taking 280 00:15:28.900 --> 00:15:31.000 it's somebody else's life as well. 281 00:15:31.800 --> 00:15:34.100 So there's a lot there's a lot to think about 282 00:15:34.100 --> 00:15:37.600 and this case the slide. I've titled 283 00:15:37.600 --> 00:15:38.100 IT training.

284 00:15:39.500 --> 00:15:43.000 You don't just jump out of a 737 and say well I 285 00:15:42.100 --> 00:15:45.200 got this now you go up with 286 00:15:45.200 --> 00:15:48.400 the customer you get checked out you get 287 00:15:48.400 --> 00:15:49.300 a few Landings. 288 00:15:50.300 --> 00:15:51.300 You decide you're safe. 289 00:15:52.300 --> 00:15:55.400 Before you're going to go up and over speed it. 290 00:15:56.400 --> 00:15:57.400 Check the Glide. 291 00:15:58.100 --> 00:15:58.600 restart 292 00:15:59.600 --> 00:16:02.600 and all that other stuff all the exposure as 293 00:16:02.600 --> 00:16:03.200 I call it. 294 00:16:04.100 --> 00:16:07.500 In in the world of flight test that we try to minimize or 295 00:16:07.500 --> 00:16:08.700 at least try to mitigate. 296 00:16:12.300 --> 00:16:15.300 All right, we get close to close to the test 297

00:16:15.300 --> 00:16:18.300 short-term planning. I call it PreFlight. Not it 298 00:16:18.300 --> 00:16:20.100 not as in PreFlight the same day but 299 00:16:20.800 --> 00:16:22.600 immediately prior to flying 300 00:16:23.500 --> 00:16:25.500 schedules the biggest 301 00:16:26.500 --> 00:16:30.000 you always get the squeeze at the end of a program every year 302 00:16:29.300 --> 00:16:32.200 you're getting the airplane late customers still 303 00:16:32.200 --> 00:16:34.400 wants his his airplane out on time. 304 00:16:35.700 --> 00:16:38.500 That's a that's a real driver and 305 00:16:41.200 --> 00:16:44.300 Have to look at the loading recency of weight and balances 306 00:16:44.300 --> 00:16:47.500 ballasting. You don't want to let these things go they're very 307 00:16:47.500 --> 00:16:47.600 important. 308 00:16:48.800 --> 00:16:51.200 You're looking at minimum crew you're looking at 309 00:16:51.200 --> 00:16:54.600 any any meetings that have to happen between everybody 310 00:16:54.600 --> 00:16:56.000 that's got a stake in this.

311 00:16:57.300 --> 00:16:58.000 and of course 312 00:16:59.700 --> 00:17:02.400 you're going to have surprises before you even start the program. 313 00:17:02.400 --> 00:17:05.300 Well instrumentation couldn't do 314 00:17:05.300 --> 00:17:05.500 this. 315 00:17:06.300 --> 00:17:09.400 Or you couldn't quite get the ballast that you want it. 316 00:17:09.400 --> 00:17:13.000 It's just unachievable and you're making a decisions 317 00:17:12.500 --> 00:17:15.400 PreFlight. And and is 318 00:17:15.400 --> 00:17:18.200 it still safe? And are you going to get what you want out of 319 00:17:18.200 --> 00:17:18.200 it? 320 00:17:20.300 --> 00:17:23.100 There's the weighing of a DC-3. How do you do that? 321 00:17:23.100 --> 00:17:26.600 Well, it's got to be in a level flight attitude. So 322 00:17:26.600 --> 00:17:29.600 you're doing it literally with fish scales rather than sitting 323 00:17:29.600 --> 00:17:30.500 on scales.

324

00:17:34.300 --> 00:17:35.100 ballasting 325 00:17:36.300 --> 00:17:37.700 Well, you're part of the crew. 326 00:17:38.500 --> 00:17:39.700 I'm going to spend half a day. 327 00:17:40.600 --> 00:17:44.200 Throwing a 25,000 pounds worth 328 00:17:44.200 --> 00:17:47.800 of sandbags on it on a this and 329 00:17:47.800 --> 00:17:51.100 this was a Canadian 737. We 330 00:17:50.100 --> 00:17:53.300 were doing some speed mods on it. This 331 00:17:53.300 --> 00:17:54.500 was just a few months ago. 332 00:17:58.600 --> 00:18:01.400 Again, ballasting there's the 10 tanker. 333 00:18:02.100 --> 00:18:02.400 for 334 00:18:03.500 --> 00:18:06.100 dropping a slurry and water on fires. 335 00:18:08.800 --> 00:18:11.900 Program we did not domestically 336 00:18:11.900 --> 00:18:15.900 but that was a DC3 fire 337 00:18:15.900 --> 00:18:16.300 bombing.

338 00:18:17.800 --> 00:18:20.400 Program several years ago went to 339 00:18:20.400 --> 00:18:21.600 Southeast Asia. 340 00:18:28.100 --> 00:18:31.500 Finally you're there. It's flight time is the airplane ready? 341 00:18:32.800 --> 00:18:33.800 You've got a brief. 342 00:18:34.400 --> 00:18:37.700 You've got inspections that need to happen. You've got the flight. You've 343 00:18:37.700 --> 00:18:38.900 got the daily debrief. 344 00:18:40.900 --> 00:18:42.100 Is the airplane ready? 345 00:18:42.900 --> 00:18:45.400 We'll look at that that's inside of a casa. 346 00:18:46.400 --> 00:18:47.500 Again, thanks rod. 347 00:18:51.200 --> 00:18:54.300 You're told to be there airplanes ready? We're brief. We're ready to 348 00:18:54.300 --> 00:18:54.300 go. 349 00:18:55.100 --> 00:18:55.800 You show up. 350 00:18:56.800 --> 00:18:59.400 And there's your airplane. Well, you're not going today.

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00:19:00.500 --> 00:19:00.600 So 352 00:19:01.700 --> 00:19:04.300 we'll try again tomorrow and the next day 353 00:19:04.300 --> 00:19:08.000 and the next day and this was 354 00:19:07.300 --> 00:19:09.500 one of Rod's programs and we 355 00:19:10.800 --> 00:19:13.000 We maximized our crew rests that week. 356 00:19:17.200 --> 00:19:18.000 ballasting 357 00:19:19.200 --> 00:19:22.700 Inspection of everything to be in place. That's a 358 00:19:22.700 --> 00:19:25.100 DC-3 we used water ballast. 359 00:19:25.900 --> 00:19:29.100 So that that blue container weighs 360 00:19:28.100 --> 00:19:30.100 about 500 pounds. 361 00:19:31.300 --> 00:19:34.900 And you see some ballast blocks on 362 00:19:34.900 --> 00:19:37.400 the floor there that's for a forward center of gravity 363 00:19:37.400 --> 00:19:37.700 clearly. 364 00:19:43.500 --> 00:19:45.800 okay, we have the expected here's

365 00:19:48.200 --> 00:19:51.300 Brake changes this is for brake tests. 366 00:19:52.200 --> 00:19:54.500 it looks like this one was a 367 00:19:55.700 --> 00:19:56.500 Dash 8 368 00:19:59.200 --> 00:20:02.300 We expect to do this expect to do it safely. 369 00:20:03.400 --> 00:20:07.000 You put time in the schedule during the day to continually 370 00:20:06.300 --> 00:20:08.000 change the brakes. 371 00:20:09.900 --> 00:20:11.900 And you don't want to don't want to rush them. 372 00:20:12.900 --> 00:20:15.000 And I'll take a pause on that. 373 00:20:16.800 --> 00:20:19.200 We always say we don't 374 00:20:19.200 --> 00:20:19.600 rush. 375 00:20:20.700 --> 00:20:23.700 But you're always get there to that point where 376 00:20:23.700 --> 00:20:26.300 everybody's in a rush and sometimes you 377 00:20:26.300 --> 00:20:27.200 have to be the guy.

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00:20:28.300 --> 00:20:31.200 Who says that's it, you know and you almost have 379 00:20:31.200 --> 00:20:35.300 to walk away to get everybody the impression that nobody's standing 380 00:20:35.300 --> 00:20:36.600 over the folks. 381 00:20:37.500 --> 00:20:40.500 Waiting for that airplane to come up. That's that would 382 00:20:40.500 --> 00:20:40.500 be 383 00:20:41.700 --> 00:20:44.100 I think one of the most unsafe scenarios in the 384 00:20:44.100 --> 00:20:44.800 middle of tests. 385 00:20:45.700 --> 00:20:48.800 is rushing things along and it's easy 386 00:20:48.800 --> 00:20:51.000 for me to say I get paid by the hour, but 387 00:20:53.600 --> 00:20:56.600 You're always you're always up against that that sort 388 00:20:56.600 --> 00:20:58.400 of a scenario every program. 389 00:21:00.300 --> 00:21:02.700 Unexpected that's a break fire. 390 00:21:05.200 --> 00:21:08.400 Again deal with it pause the test. Why 391 00:21:08.400 --> 00:21:09.900 did you have it review it?

392 00:21:11.500 --> 00:21:13.300 Get the airplane fixed and go out again. 393 00:21:15.400 --> 00:21:17.300 That's an armed air tractor again. 394 00:21:21.900 --> 00:21:22.600 post flight 395 00:21:23.900 --> 00:21:25.800 Objectives did we meet them? 396 00:21:26.400 --> 00:21:29.000 Did we have the deviate because we didn't plan correctly. 397 00:21:30.100 --> 00:21:33.400 Did we have to add test points? And can we just do that? Can 398 00:21:33.400 --> 00:21:36.000 we just go out there and ADD test points? No, not really. 399 00:21:37.300 --> 00:21:38.800 Stick to the plan. 400 00:21:41.200 --> 00:21:44.000 And then go into our lessons learned phase. 401 00:21:45.900 --> 00:21:48.100 Objectives well that we provide the 402 00:21:48.100 --> 00:21:50.700 customer with a good product. There's the 403 00:21:52.200 --> 00:21:55.200 from the first video. There's the rockets on 404 00:21:55.200 --> 00:21:55.200 the 405

00:21:56.300 --> 00:21:58.300 Caravan that went to the Middle East 406 00:22:01.700 --> 00:22:02.600 Lessons Learned 407 00:22:04.600 --> 00:22:05.200 resources 408 00:22:06.100 --> 00:22:07.400 One year solo act. 409 00:22:08.500 --> 00:22:09.200 What do you do? 410 00:22:10.100 --> 00:22:13.700 You know, I go to the secp library. I looked 411 00:22:13.700 --> 00:22:16.500 to see if anybody's done this before. How silly would 412 00:22:16.500 --> 00:22:19.600 I feel if I go out to scare myself because I uncovered something 413 00:22:19.600 --> 00:22:22.300 to go back in the literature and find out that 414 00:22:22.300 --> 00:22:23.700 somebody already found that out. 415 00:22:24.800 --> 00:22:27.000 I'd feel I'd feel like the idiot. 416 00:22:28.700 --> 00:22:31.800 Defining risk levels and the value of mitigating efforts. 417 00:22:31.800 --> 00:22:34.400 How far are you going to take that how much time are 418 00:22:34.400 --> 00:22:37.600 you going to spend making sure that you've

419 00:22:37.600 --> 00:22:40.400 truly mitigated this down to the lowest 420 00:22:40.400 --> 00:22:41.600 level that you can achieve? 421 00:22:44.400 --> 00:22:47.600 Again, sometimes it's a solo act if it's 422 00:22:47.600 --> 00:22:49.000 a Air Force program. 423 00:22:50.400 --> 00:22:53.200 I'm not hitting the Air Force here. But if it's an Air 424 00:22:53.200 --> 00:22:54.400 Force program, we're going to have 425 00:22:55.300 --> 00:22:58.500 A lot of people involved you're going to have a lot of people at 426 00:22:58.500 --> 00:23:02.000 the briefs. You're going to have to have a lot of reviews you're going 427 00:23:01.100 --> 00:23:03.500 to have these things that are called. 428 00:23:04.400 --> 00:23:06.200 critical design reviews and 429 00:23:07.700 --> 00:23:09.300 trrs and such 430 00:23:11.200 --> 00:23:14.400 and then you've got the other end when you go out and you are looking 431 00:23:14.400 --> 00:23:16.200 at a Hartzell propeller. 432

00:23:16.800 --> 00:23:19.500 And you go to Hartselle and there's the 433 00:23:19.500 --> 00:23:22.600 airplane there's the propeller a handshake and the 434 00:23:22.600 --> 00:23:23.100 key to the airplane. 435 00:23:24.500 --> 00:23:26.400 No SRB, none of that. 436 00:23:27.400 --> 00:23:30.200 If you're doing it for the FAA and it's 437 00:23:30.200 --> 00:23:33.500 a formal test the faas involved you have 438 00:23:33.500 --> 00:23:36.400 your your srbs and everything gets covered. 439 00:23:37.300 --> 00:23:38.400 but oftentimes 440 00:23:39.800 --> 00:23:43.000 With the developmental testing which precedes that? 441 00:23:43.900 --> 00:23:46.600 It's really up to you. It's a it's a 442 00:23:46.600 --> 00:23:49.800 one-man effort until you're making 443 00:23:49.800 --> 00:23:52.700 it an official check and an official 444 00:23:52.700 --> 00:23:53.800 certification flight. 445 00:23:56.100 --> 00:23:59.100 involvement early in all levels these all go without saying 446 00:24:01.400 --> 00:24:03.500 here's a point which 447 00:24:04.700 --> 00:24:08.000 which I've seen my my whole career is who 448 00:24:07.300 --> 00:24:10.400 has who has the ability to call 449 00:24:10.400 --> 00:24:11.600 an abort? 450 00:24:12.800 --> 00:24:15.200 And I'm on kind 4.51 00:24:15.200 --> 00:24:17.300 of on the fence on that one. I know I'm 452 00:24:18.800 --> 00:24:21.400 taking a chance talking about this. You never want 453 00:24:21.400 --> 00:24:24.500 to tell anybody that they can't call an abort. 454 00:24:24.500 --> 00:24:27.100 You never want to be there on the 455 00:24:27.100 --> 00:24:27.600 other hand. 456 00:24:29.300 --> 00:24:31.700 It's indicative of poor organization. 457 00:24:32.600 --> 00:24:35.300 when that's the only thing that said 458 00:24:36.300 --> 00:24:40.100 You know, here's the here's the airplane. Here's what we're going to go. Do anybody can

459 00:24:39.100 --> 00:24:41.000 call a board go. 460 00:24:42.300 --> 00:24:45.700 That just opens the door to people who haven't 461 00:24:45.700 --> 00:24:48.300 been informed who aren't up to date on 462 00:24:48.300 --> 00:24:50.200 what has been done. What hasn't been done. 463 00:24:51.700 --> 00:24:54.200 And it's screaming for somebody who's going 464 00:24:54.200 --> 00:24:55.200 to call an abort? 465 00:24:55.900 --> 00:24:58.000 And then a post-flight review that's going to 466 00:24:58.200 --> 00:25:01.500 say. Oh, well, I just didn't know this was already covered. 467 00:25:01.500 --> 00:25:05.000 So I called the abort that sort of thing again. It's 468 00:25:04.700 --> 00:25:08.000 indicative of a poor organization in my 469 00:25:07.400 --> 00:25:10.600 view where that's all that said 470 00:25:10.600 --> 00:25:14.200 having said that yes, anybody anybody 471 00:25:13.200 --> 00:25:16.400 needs to have everybody needs 472 00:25:16.400 --> 00:25:19.200

to have the ability to call an abort because God knows I 473 00:25:19.200 --> 00:25:22.600 don't want to be up there and somebody somebody has something 474 00:25:22.600 --> 00:25:25.200 to say about it. I want to know that we need to 475 00:25:25.200 --> 00:25:26.200 stop and review. 476 00:25:27.100 --> 00:25:28.200 Just a thought on that. 477 00:25:29.500 --> 00:25:32.300 schedule flexibility you need to build some 478 00:25:32.300 --> 00:25:35.400 time in because it's never going to go according to plan and I 479 00:25:35.400 --> 00:25:35.700 say never 480 00:25:37.100 --> 00:25:38.000 stick to the plan. 481 00:25:38.800 --> 00:25:39.600 and again 482 00:25:41.800 --> 00:25:44.300 that that and schedule 483 00:25:44.300 --> 00:25:47.300 you can't you can't deviate you have 484 00:25:47.300 --> 00:25:47.600 to move. 485 00:25:49.400 --> 00:25:50.400 with the plan

486 00:25:51.200 --> 00:25:54.300 or take a pause and figure out why the plans 487 00:25:54.300 --> 00:25:54.900 not working. 488 00:25:56.800 --> 00:25:59.600 Learn from mistakes that that's obvious 489 00:25:59.600 --> 00:26:02.200 but past the word. There's somebody 490 00:26:02.200 --> 00:26:03.400 else that needs to know this. 491 00:26:04.500 --> 00:26:07.100 That's about the getting the Lessons Learned out there. 492 00:26:08.600 --> 00:26:09.600 complacency 493 00:26:11.400 --> 00:26:15.200 Has been the only thing you know in flying 40 494 00:26:14.200 --> 00:26:17.100 years now, I can say 495 00:26:17.100 --> 00:26:20.400 that the only time I've ever scared myself. I've been 496 00:26:20.400 --> 00:26:20.700 lucky. 497 00:26:21.900 --> 00:26:24.300 Is every time I've scared myself it was 498 00:26:24.300 --> 00:26:28.000 due to being somebody on the team being complacent or 499 00:26:27.400 --> 00:26:30.100

myself being completely complacent. 500 00:26:30.900 --> 00:26:33.300 and that speaks to good planning, but 501 00:26:35.100 --> 00:26:37.900 They're a moaning up to to my mistakes. 502 00:26:39.300 --> 00:26:43.100 Being the weather guy. Sometimes you have to be that guy you hate 503 00:26:42.100 --> 00:26:45.600 doing it, but you brief 504 00:26:45.600 --> 00:26:48.800 you're ready. Everybody's ready to walk and you 505 00:26:48.800 --> 00:26:49.100 have to say 506 00:26:50.400 --> 00:26:53.300 now it's not good. We're gonna we're just gonna hold off 507 00:26:53.300 --> 00:26:53.900 and wait. 508 00:26:56.200 --> 00:27:00.100 I've had conversations with folks over the 509 00:27:00.100 --> 00:27:03.200 years. I can think of two people that have made 510 00:27:03.200 --> 00:27:04.300 a difference in my life. 511 00:27:05.100 --> 00:27:06.000 flying wise 512  $00:27:08.300 \rightarrow 00:27:10.200$ that I always think before every program.

513 00:27:11.200 --> 00:27:13.300 when moving forward on an issue 514 00:27:14.300 --> 00:27:18.500 You have to think what would the mishap mishap board? 515 00:27:18.500 --> 00:27:20.100 What would they have said? 516 00:27:22.500 --> 00:27:23.300 and the other thing is 517 00:27:24.500 --> 00:27:26.700 if you don't like people check in your work. 518 00:27:27.800 --> 00:27:29.000 You're in the wrong line of work. 519 00:27:30.300 --> 00:27:33.800 You need to need to know that somebody's always checking six. 520 00:27:34.600 --> 00:27:35.000 because 521 00:27:36.300 --> 00:27:38.500 That's what's going to keep you going. 522 00:27:40.800 --> 00:27:42.400 I'll take some questions in a minute. 523 00:27:44.300 --> 00:27:46.200 and run last video 524 00:27:55.800 --> 00:27:56.500 try that again. 525 00:28:03.100 --> 00:28:03.300 No. 526 00:28:05.100 --> 00:28:06.400

Claude how do I make that run? 527 00:28:07.700 --> 00:28:08.200 There we go. 528 00:28:10.200 --> 00:28:13.600 This was in Cranbrook Canada an elf 529 00:28:13.600 --> 00:28:15.100 there El 19 bird dog. 530 00:28:20.200 --> 00:28:20.700 short spin 531 00:28:22.200 --> 00:28:24.200 yes that snow and yes, that's Canada. 532 00:28:29.400 --> 00:28:30.700 That's it. I'll take questions. 533 00:28:40.500 --> 00:28:41.300 a lot of development 534 00:28:50.300 --> 00:28:50.700 has one 535 00:28:54.900 --> 00:28:55.600 failure 536 00:29:02.600 --> 00:29:03.500 Department it sounds like you 537 00:29:04.700 --> 00:29:05.100 that a lot. 538 00:29:05.600 --> 00:29:08.200 So if you can offer what will be another place. 539 00:29:10.300 --> 00:29:11.500 for avoid

540 00:29:14.800 --> 00:29:17.500 failure to understand the system under test 541 00:29:18.300 --> 00:29:21.900 well sounds to me like a schedule squeeze and 542 00:29:21.900 --> 00:29:23.700 people coming in at the last minute. 543 00:29:26.500 --> 00:29:28.100 Is that where we're headed on this? 544 00:29:32.800 --> 00:29:35.100 We simply not time to evaluate the system 545 00:29:35.100 --> 00:29:38.800 or because it's developmental. You don't have the 546 00:29:38.800 --> 00:29:41.300 detailed documents to even describe the system. 547 00:29:42.100 --> 00:29:46.800 You know or the hey, this is mod 3.7. You 548 00:29:45.800 --> 00:29:48.700 know, we just made some wiring changes 549 00:29:48.700 --> 00:29:51.300 to the system and you know, 550 00:29:51.300 --> 00:29:55.000 so you do you're not really sure what you're testing that day. And 551 00:29:54.200 --> 00:29:57.200 it sounds to me like you have Min time to go 552 00:29:57.200 --> 00:30:00.300 out and test all these aircraft. So I don't 553 00:30:00.300 --> 00:30:03.100

want to give the impression that I rush into something or not. 554 00:30:03.100 --> 00:30:07.500 I can talk examples. Maybe this helps there 555 00:30:06.500 --> 00:30:10.300 was a time when we were updating a 556 00:30:09.300 --> 00:30:10.900 navigation. 557 00:30:12.300 --> 00:30:12.900 globally 558 00:30:13.700 --> 00:30:16.300 with the airlines, you know GPS was fairly 559 00:30:16.300 --> 00:30:18.500 new things were happening. This was the 90s. 560 00:30:19.200 --> 00:30:22.000 I took the liberty of sending myself to 561 00:30:24.300 --> 00:30:28.200 to one of the avionics manufacturers and 562 00:30:27.200 --> 00:30:30.300 spent three days there going over all 563 00:30:30.300 --> 00:30:33.900 their systems before I jumped in the airplane and evaluated 564 00:30:33.900 --> 00:30:34.400 the system. 565 00:30:35.800 --> 00:30:37.200 So prep work. 566 00:30:39.600 --> 00:30:40.500 Is Paramount?

567 00:30:42.400 --> 00:30:45.300 Yeah, as opposed to hey here. I am there's the airplane. 568 00:30:45.300 --> 00:30:48.500 I'll just jump in and go that that's rather unprofessional. 569 00:30:49.400 --> 00:30:50.400 You need some. 570 00:30:51.900 --> 00:30:54.100 Some lead in on all that. Is that answer 571 00:30:54.100 --> 00:30:54.400 the question? 572 00:30:55.500 --> 00:30:58.100 It's all about schedule. You know, somebody's getting 573 00:30:58.100 --> 00:31:01.300 the squeeze. Somebody's not ready. That's just an unsafe situation. 574 00:31:07.600 --> 00:31:10.200 All right. Thank you.